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## EXPLOITATION DRAFT PLAN

**What:** Scientific, empirical, experiential based application of counter measures to resistance to exploitation

**Who:** Exploitation of select al Qaeda detainees - Conducted by JPRA captivity and exploitation experts - JPRA has expertise and experience in captivity and exploitation unavailable from any other source

**Why:** To defeat, interdict, expose, undermine al Qaeda terrorism in general - Exploitation for information critical to US and allied security and to prosecute the war on terror

**Where:** A pre-selected, undisclosed non-US, unsuspected, secure location- knowledge of this location should be absolutely restricted to need to know only individuals

**When:** As contiguous as possible to the capture of select al Qaeda terrorists

### Approach Options:

- JPRA fields, deploys, directs, and sustains entire team
- JPRA fields and deploys core captivity/exploitation team – This team directs the process under the lead of the JPRA Senior SERE Psychologist and receives all additional specified support from a sponsor – Those sponsor individuals who directly assist in the exploitation process will receive training from the JPRA cadre
- JPRA fields lead captivity/exploitation expert (JPRA Senior SERE Psychologist) to advise and support and sponsor provides all other personnel and directs process
- Recommendation:
- No - Too much of a manpower drain and we are not prepared to provide this kind of support infrastructure
- Yes - Best match of expertise and capability – need to be careful in establishing this relationship we retain the authority to direct the entire process or current mistakes will be repeated (GTMO, lack of experience of in-theater interrogators, ineffective captivity handling and facility routine) – JPRA plan should be implemented from the start of detention through holding, transport, and exploitation
- No – I think an ineffective result would develop from this arrangement. If we can direct it we have a good chance of making a real difference. If not we have too many other pressing responsibilities to expend our energy on

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## INITIAL DRAFT PLAN

### Assumes 1-2 Subjects:

- Highest priority for exploitation of information and cooperation
- Potentially dangerous
- English not primary language of detainee(s)
- No physical or mental disabilities
- Restrained constantly
- Medically screened for communicable disease
- Hostile to interrogation

**Objective:** Hold, manage and exploit detainee(s) to elicit critical information within established ROE's. This plan assumes all team members will be "hand picked" by the JPRA team based on established expertise in roles stipulated in this plan. Optimum execution of this plan requires the following:

- No knowledge of or access by non essential personnel
- No counterproductive limitations imposed by sponsor
- No press, IRC, US or foreign observers
- Detainee(s) transported to facility "in the blind" as specified below
- Complete subject disorientation for time and location during initial detention, transport, and at facility
- Non verbal communication only from start of transport till first interrogation
- E-Team has complete control of subject in terms of facility routine, privileges, punishments, rewards, and approved negotiation authority based on established ROE's
- All records from capture, screening, interrogations, historical and biographical information, and other intelligence precede subject to facility by three days
- Constant intelligence support
- Team arrives at facility min four days prior to subject
- Unbeknown to the subject, the Senior DoD SERE Psychologist accompanies and observes subject(s) during transport
- Secure communication ability with forward JPRA team during transportation

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- Elimination of top down pressure to compress time required to successfully effect the operation (This could range from days to weeks, to months)

**Critical Operational Exploitation Principles:**

- Dislocation of expectation
- Sustainable not comfortable maintenance of detainee(s)
- Constant sensory deprivation unless otherwise directed by JPRA team
- Establish control, foster dependence, elicit compliance, yield cooperation
- Create a profound sense of despair prior to orchestrated elicitation of compliance
- Allow no concessions to be forced by the detainee(s)
- Controlling authority sets ROEs prior to initiating process (The only restricting factor should be the Torture Convention)
- Established latitude and process to offer and validate information for concessions
- Use of family, tribe, convictions, personal faults, failures, and vulnerabilities approved exploitation areas

**Operational Team Composition:** (Assumes priority of operation allows for complete latitude in planning and execution)

- 1 Senior DoD SERE Psychologist Captivity/Exploitation SME (JPRA)
- 2 Interrogator/Captivity/Exploitation SMEs (JPRA)
- 1 Exploitation facility SME (JPRA)
- 4 Experienced US interrogators (Selected by JPRA Team) (Sponsor)
- 2 Interpreters (US or vetted indigenous) (Sponsor)
- 1 Physician (Military Special Operator preferred) (Sponsor)
- 4 Guards (Sponsor)
- 2 Communication/Video Technicians (Sponsor)
- 1 Admin Technician (Sponsor)
- 1 Logistics/Facility Technician (Sponsor)
- 1 Intelligence officer with al Qaeda/Terrorism background
- 1 Local Area Liaison (Sponsor)

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**Exploitation Facility Requirements:** (Assumes priority of operation allows for complete latitude in planning)

-- **Isolated**

-- **Controlled access**

-- **Sound proof**

-- **White sound capable in confinement cells, hallways, and latrine**

-- **Video/sound feed between interrogation rooms, confinement cells, and control room**

**Structure:** 7 primary rooms & 2 bathroom/showers (Subject uses and maintains dung and urine can in detention cell)

1 Conference room for min. of 8 individuals

1 Control room for television monitors, table, desk

2 Interrogation rooms (independent climate control)

2 Subject confinement cells (independent climate control)

1 Staff sleeping room with 3 beds

2 Bathroom/Showers

**Requirements for equipment, clearance/country access and non-team personnel:**

-- **Video/audio monitoring and recording equipment for interrogation rooms, confinements cells, and monitor room**

-- **On site quarters for team**

-- **Messing capability for team**

-- **Communication capability (Secure and non secure)**

-- **External security force (Sponsor)**

-- **Transportation on site and off**

-- **Required documents**

-- **All necessary items identified by team members**

**Detainee(s) Transport:**

-- **No verbal interaction once detainee leaves holding facility**

-- **Detainee restrained and hooded**

-- **Provide rules of transport prior to leaving holding facility (Hygienic needs, meals, Medical needs, etc.)**

-- **Team senior SERE psychologist and physician accompany detainee**

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-- Sensory masking constant

**Exploitation Facility Management:**

**Cardinal Pre-Conditions for Interrogation Detention Operations:**

- Isolated cells
- Control of all communication (visual and verbal)
- Segregation of population (trouble makers/leaders/cooperators) ASAP
- Power to grant or remove privilege or status
- Constant cooperative dialogue between guard and interrogator staffs
- Limit all non critical observers from the facility and ensure prisoners can not be monitored by sources "outside the fence"
- Conduct shift change over brief for all facility and interrogation staff with each rotation

**Specific Recommendations:**

- Regularly assess and monitor facility and interrogation staff on duty to ensure no counterproductive inadvertent or intentional disruptive behavior occurs
- Ensure facility and interrogation staff has a solid working knowledge of one another's role, mission and functions
- Ensure facility and interrogation staff have awareness of the level of resistance skill detainee(s) may possess
- Enforce the strictest "base line" prison behavior policy possible within ROE's
  - Establish clear rules describing the consequences of uncooperative and cooperative behavior
  - Ensure the punishment consequences are clearly more restrictive than "base line" rules
  - Tailor punishment consequences to maximize cultural undesirability
  - Enforce consequences immediately and invariably
  - Tailor reward consequences to maximize cultural desirability
  - Coordinate punishment and reward closely between the facility and interrogation staff to maximize cooperation
- Develop communication plans to relay information to the detainee(s) and facility staff regarding misbehavior (hunger strikes, or other self inflicted abuse) by individuals or groups:
  - Is detrimental to their health and welfare

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- Is counterproductive to their morale
  - May necessitate medical treatment that would interfere with scheduled (prayer sessions) daily activities
  - Will result in consequences (as described above)
- **May be counter to their religious convictions (if a reference could be found in the Koran suggesting this type of behavior is against religious tenets, this could be a useful tool)**

**Roles and Responsibilities:**

- **Senior DoD SERE Psychologist Captivity/Exploitation SME is team chief and with the assistance of other JPRA SMEs:**

- Directs exploitation team operation
- Conducts team instruction and interrogation tailoring
- Builds, monitors and adapts exploitation countermeasures and elicitation plans
- Instructs interrogators on implementation of exploitation plan
- Conducts daily mission briefs and submits daily SITREP's for command authority with the assistance of team
- Communicates with JPRA and Sponsor on mission disposition
- Ensures daily SITREPS are compiled and sent

**-- Interrogators:**

- Interrogate subject based on exploitation plan
- Make recommendations for exploitation and elicitation
- Compile interrogation reports
- Interpreters:
- Interpret all dialog between interrogators and subject as well as guard staff and physician as necessary
- Restrict all dialog with subject to official business
- Remain neutral in regard to the subject

**-- Physician:**

- Provide medical consultation the Exploitation SME's
- Provide medical care to team as necessary
- Maintain subject in "good health" according to ROE's and the exploitation plan

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**-- Guards:**

- Provide security for the subject and team
- Transport the subject to and from interrogations
- Accompany the subject in necessary hygiene care
- Remain neutral in regard to the subject
- Assist with team requirements as instructed

**-- Communication/Video Technician:**

- Acquire, transport, install and maintain all required communication and video monitoring equipment
- Assist with team requirements as instructed

**-- Administrative/ Computer Technician:**

- Acquire, transport, install, and maintain all computer equipment
- Provide administrative support to the team as required including information transfer, correspondence editing and preparation, maintenance of all official records

**-- Facility/Logistic Technician:**

- Acquire, install, maintain, and modify all facility furnishings as required

**-- Intelligence Officer:**

- Provides constant connectivity and interpretive expertise for intelligence/information flow to team

**-- Local Area Liaison:**

- Provide support and solutions for all mission needs requiring indigenous sources
- Arrange for and provide all lodging, meals, and transportation required
- Maintain complete anonymity for the staff and mission in providing this support