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IRAQ SURVEY GROUP (ISG)

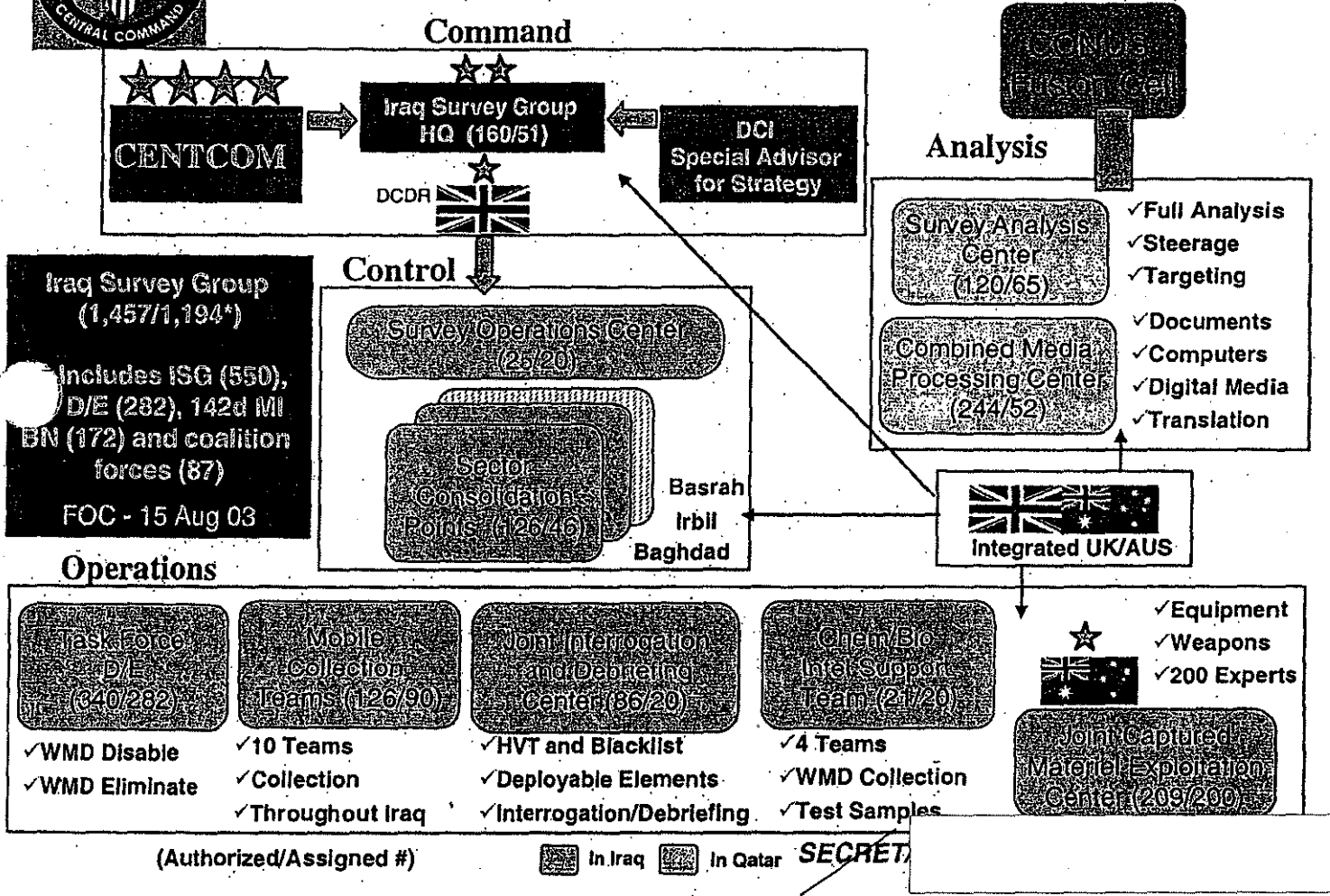
1

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Iraq Survey Group



U5-2



DCI SPECIAL ADVISOR FOR STRATEGY

- DEVELOPS AN OVERALL STRATEGY FOR THE SEARCH FOR IRAQ'S REMAINING WMD
- CONTINUALLY REVISES STRATEGY UNDER GUIDANCE OF DCI
- EXISTING ISG STRUCTURE REMAINS WITH OVERSIGHT AS FOLLOWS:
 - DCI CHAIRS ISG ADVISORY GROUP CONSISTING OF CIA, USD/I, THE JOINT STAFF, AND DIA
 - DCI, THROUGH SPECIAL ADVISOR FOR STRATEGY, IS RESPONSIBLE FOR PROVIDING THE OVERALL GUIDANCE AND PRIORITIES FOR THE IRAQ WMD HUNT
 - DIRECTOR OF DIA IS DCI'S EXECUTIVE AGENT IN DC
- ISG FUSION CELL UNDER DIRECTION OF D/DIA
 - INTEGRATES AND ESTABLISHES PRIORITIES TO ACCOMPLISH DCI DIRECTIVES
 - DISSEMINATES INTELLIGENCE ON IRAQI WMD
 - CONDUCTS 24/7 MONITORING OF WMD RELATED DEVELOPMENTS IN IRAQ

115-3



COMMAND/SUPPORT RELATIONSHIPS

- ISG IS OPCON TO CENTCOM
 - CJTF-7 PROVIDES SUPPORT TO ISG; ISG TACON TO CJTF-7
- BAGHDAD PROVIDES SUPPORT TO THE MISSION OF THE SPECIAL ADVISOR
- ISG PROVIDES DIRECT SUPPORT TO THE SPECIAL ADVISOR
- SPECIAL ADVISOR AND ISG COORDINATE WITH CPA AS APPROPRIATE



IRAQ SURVEY GROUP

MISSION STATEMENT

ORGANIZE, DIRECT AND APPLY CAPABILITIES AND EXPERTISE IN IRAQ TO DISCOVER, TAKE CUSTODY OF, EXPLOIT, DISSEMINATE AND DISABLE/ELIMINATE INFORMATION AND MATERIAL ON INDIVIDUALS, RECORDS, NBC SAMPLES, WEAPON SYSTEMS, MATERIALS, FACILITIES, NETWORKS, AND OPERATIONS RELATIVE TO:

- WEAPONS OF MASS DESTRUCTION (WMD)

OTHER MISSIONS WITH REGARD TO TERRORISM, IRAQI INTELLIGENCE, INDIVIDUALS ASSOCIATED WITH THE IRAQI REGIME/LEADERSHIP, PRISONERS OF WAR, AND WAR CRIMES/CRIMES AGAINST HUMANITY WILL BE PURSUED ON A NON-INTERFERENCE BASIS WITH THE WMD MISSION.

REPRESENTS OVERALL INCREASE TO SUBSTANTIAL EXISTING CAPABILITY:

- SINGLE FOCAL POINT FOR EXPLOITATION IN IRAQ**
- MAJOR EXPANSION OF EXPLOITATION COVERAGE**
- ANALYTICAL CAPABILITY FORWARD IN REGION**
- LINK BACK TO INTELLIGENCE COMMUNITY FUSION CELL IN CONUS**



ISG OPERATING HYPOTHESES

- IRAQ HAD AN ACTIVE WMD DEVELOPMENT PROGRAM SEPARATE AND APART FROM WMD PRODUCTION
- IRAQ HID CW/BW WEAPONS AND AGENTS, DELIVERY SYSTEMS, AND WMD PROGRAM INFORMATION WITHIN IRAQ AWAY FROM SITES KNOWN TO THE COALITION, OR OUTSIDE IRAQ
- IRAQ DESTROYED EXISTING STOCKPILES (BUT LIKELY RETAINED A MOBILIZATION OR PRODUCTION CAPABILITY THAT COULD PRODUCE CW/BW AGENTS AND DELIVERY SYSTEMS)
- IF IRAQ DESTROYED ITS STOCKPILE (OR MOST OF IT), IT WOULD HAVE TAKEN PLACE AT REMOTE LOCATIONS OR AREAS WITH NO PREVIOUS LINK TO THE WMD PROGRAM

6

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WHAT DOES IT MEAN?

- **SITE EXPLOITATION SINCE THE END OF OIF HAS SHOWN LITTLE POTENTIAL FOR REVEALING EVIDENCE OF IRAQ'S WMD PROGRAM**
- **IN ORDER TO GET INFORMATION ON THESE ACTIVITIES, THE FOCUS MUST CHANGE FROM FACILITY TO INDIVIDUAL-BASED INVESTIGATION AUGMENTED BY DOCEX**
- **A REWARDS PROGRAM MAY LEAD TO UNCOVERING ACTIVITIES IN MORE REMOTE LOCATIONS**

7
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ISG COMMANDER'S VISION

- **CONCENTRATED JOINT CIA/DIA/SIS OPERATION TO FIND IRAQ'S WMD OR WMD PROGRAMS**
- **HUMINT WILL BE PRIMARY FORM OF COLLECTION, SUPPORTED BY ANALYSIS, DOCEX AND INTERROGATIONS**
- **"WE WILL FIND WMD IN IRAQ BECAUSE IRAQIS WILL LEAD US TO IT"**
- **SENSE OF URGENCY; MAXIMUM RESOURCES FORWARD TO IRAQ TO INTERFACE WITH HUMINTERS IN THE FIELD**
- **WEIGHT OF MAIN EFFORT TO WMD: OTHER AREAS OF**





HOW WILL ISG OPERATE?

- **OPCON TO CENTCOM; TACON TO CJTF-7**
- **TWO MAJOR TASK FORCES**
 - **DISABLEMENT AND ELIMINATION (D/E)**
 - **EXPLOITATION**
- **EXPLOITATION TASK FORCE SPLIT AMONG IRAQ, US AND QATAR**
 - **COLLECTION OPERATIONS BASED IN BAGHDAD WITH SUBORDINATE ELEMENTS IN IRBIL AND BASRAH**
 - **ANALYSIS CENTERS IN QATAR AND US**
 - **CMPC (DOCEX) IN QATAR (MAIN), IRBIL, BAGHDAD, AND BASRAH**



ANAYTICAL OPERATIONS

- **FUSION CENTER IN DC**
 - INTEGRATES AND ESTABLISHES PRIORITIES TO ACCOMPLISH DCI DIRECTIVES
 - DISEMINATES INTELLIGENCE ON IRAQI WMD
 - TRACKS WMD DEVELOPMENTS AND PREPARES SUMMARY PRODUCTS

- **SURVEY ANALYTICAL CENTER BAGHDAD**
 - GENERATES TARGETS FOR COLLECTION
 - DEVELOPS TARGET FOLDERS FOR FORWARDING TO SOC
 - FUNCTIONS AS FINAL APPROVAL AUTHORITY FOR TARGETS
 - MAINTAINS CONSTANT COMMUNICATION WITH SAC REAR
 - INTEGRATES DERIVED INTELLIGENCE INTO STRATEGY
 - MAIN EFFORT

- **SURVEY ANALYTICAL CENTER QATAR**
 - PRIMARY INTERFACE WITH CENTCOM FORWARD
 - SUPPORTS THE SAC FORWARD

10

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COLLECTION OPERATIONS - 1

- **SURVEY OPERATIONS CENTER (BAGHDAD)**
 - RECEIVES GUIDANCE AND TARGETS FROM SAC
 - DIRECTS AND INTEGRATES ACTIVITIES OF ALL EXPLOITATION, D/E AND COLLECTION ELEMENTS
 - ORCHESTRATES ACTIVITY OF SECTOR CONSOLIDATION POINT AND COALITION OPERATING BASES

- **SCP (BAGHDAD) DISPATCHES MOBILE COLLECTION TMS**
 - CAPABILITIES TAILORED TO MISSION/SITE
 - "HUNTERS AND GATHERERS"

11

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COLLECTION OPERATIONS - 2

- **SECTOR CONSOLIDATION POINT (BAGHDAD)**
 - CONTROLS OPERATIONS OF TEN MOBILE COLLECTION TEAMS
 - RUNS A CMPC CAPABILITY
 - RESPONDS TO TASKINGS FROM SOC
- **COALITION OPERATING BASES (IRBIL AND BASRAH)**
 - HEAVY HUMINT CAPABILITY (INTERROGATOR/DEBRIEFER)
 - CMPC CAPABILITY FORWARD
 - BASRAH SITE RUN BY UK FORCES

12

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2/5-12



ISG DOCEX OPERATIONS

- **CMPC (COMBINED MEDIA PROCESSING CENTER) QATAR**
 - FOCAL POINT FOR MEDIA EXPLOITATION AND TRANSMISSION TO US AND SHARING WITH COALITION
 - RECEIVES BULK DOCUMENTS/MEDIA FROM IRAQ FOR PROCESSING AND CATALOGUING
- **CMPC OPERATIONS IN IRAQ (BAGHDAD, IRBIL, BASRAH)**
 - RECEIVE DOCUMENTS FROM MOBILE TEAMS OR MANEUVER UNITS
 - PERFORM IMMEDIATE TRIAGE OF RECEIVED DOCUMENTS FOR OPERATIONAL IMPORTANCE
 - SPOT REPORTS TO GUIDE ANALYSIS AND COLLECTION
 - DOCEX SUITE
 - HARMONY DATA BASE
 - MAIN EFFORT

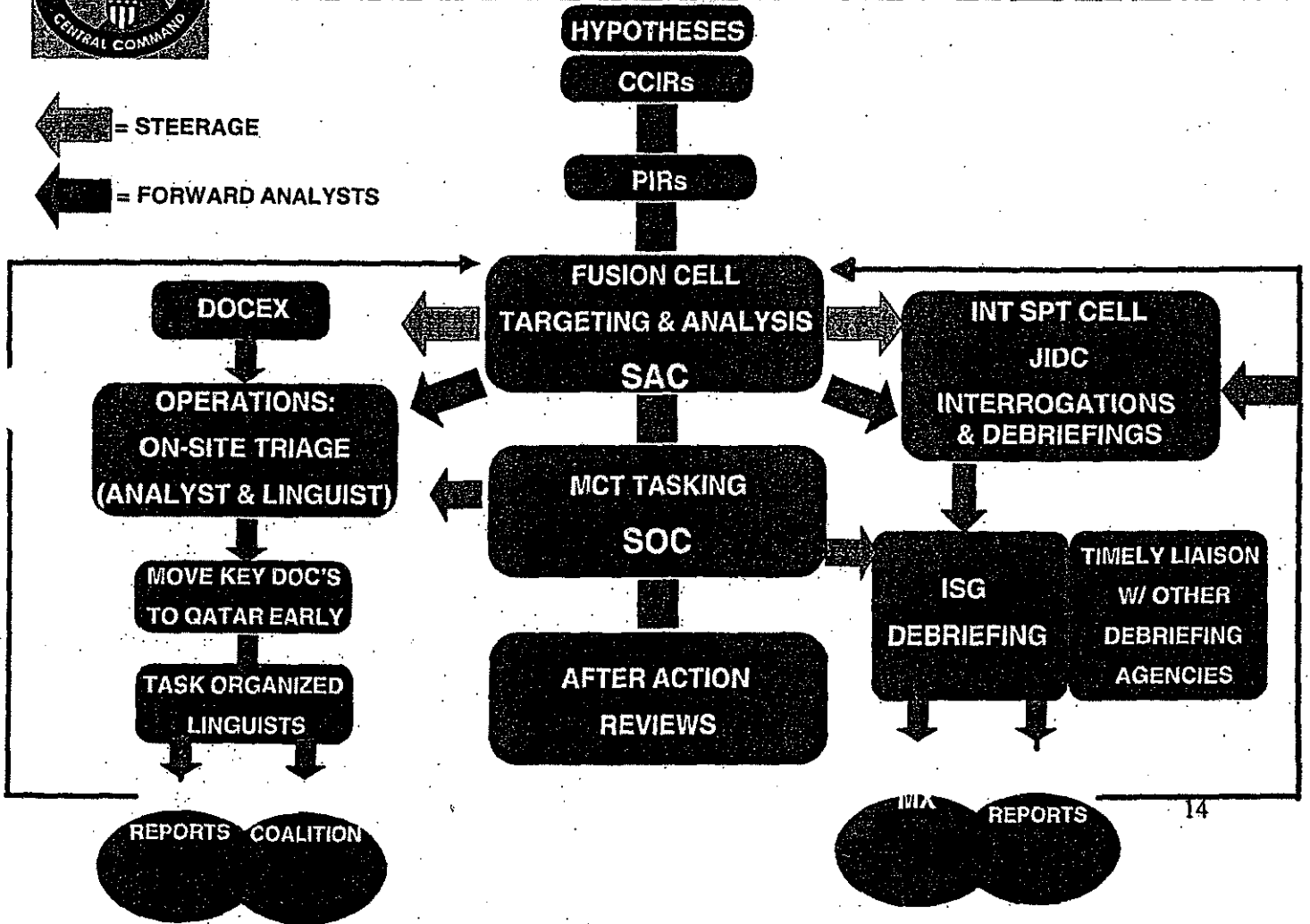
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IRAQ SURVEY GROUP SYNCHRONIZATION



215-14



ISG: WHAT WILL IT DO?

- SEARCH FOR / ELIMINATE WMD
- COLLECT / EXPLOIT DOCUMENTS AND MEDIA (DOCEX) WITH FOCUS ON HUNT FOR WMD OR WMD PROGRAMS
- INTERROGATE/DEBRIEF INDIVIDUALS (HOSTILE OR FRIENDLY) WITH FOCUS AS ABOVE
- COLLECT INFORMATION ON POW/MIA, WAR CRIMES AND TERRORISM AS SECONDARY MISSION
- EXPLOIT CAPTURED MILITARY MATERIEL AS SECONDARY MISSION

15

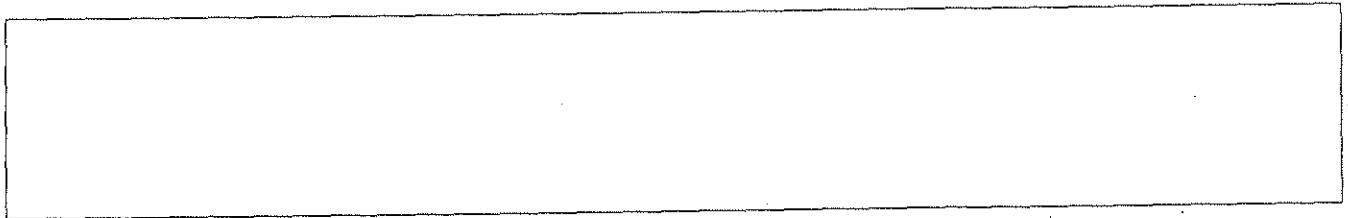
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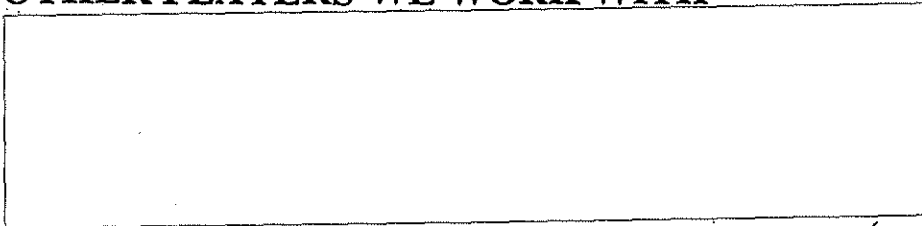
THE MILITARY CONTEXT

- **CENTCOM HQS MAINLY REDEPLOYED TO TAMPA. REMAINDER OF HQS HERE UNTIL MID-JULY.**



- **ISG MUST COORDINATE ACTIVITIES WITH CJTF-7 HQS**
 - **ALL REQUIREMENTS FOR SECURITY, TRANS AND LOGISTICS**
 - **"4 HOUR TURNAROUND FOR ISG REQUESTS**

- **OTHER PLAYERS WE WORK WITH**



715-16



ISSUES

- **NEED ENDORSEMENT OF HYPOTHESES & CCIRS ASAP**

- [Redacted]

- **INTERROGATIONS STRUCTURE AND LEGAL ISSUES AT JIDC**
- **DOCEX: CHALLENGE OF TRIAGE & QUANTITY OF DOCUMENTS**
- **SECURITY AND HEAVY TRANSPORTATION IN SEMI-PERMISSIVE ENVIRONMENT**
 - UNTESTED AS YET
 - 96 HOUR PLANNING CYCLE
 - UNSTABLE AND DANGEROUS OPERATING CONTEXT
- **REWARDS PROGRAM**

- [Redacted]

7/5-17